

**INCOME STATEMENT 2024-25**

	<b>INTEGRATED DBCA \$'000</b>	<b>BGPA \$'000</b>	<b>DEPARTMENT ITSELF \$'000</b>	<b>RIA \$'000</b>	<b>ZPA \$'000</b>
<b>COST OF SERVICES</b>					
<b>Expenses</b>					
Employee benefits	304,435	12,799	254,494	19,308	17,834
Grants and subsidies	57,477	-	57,077	-	400
Supplies and services	165,227	10,096	114,464	33,406	7,261
Accommodation	5,994	626	3,355	1,533	480
Depreciation and amortisation	50,542	1,955	35,357	8,409	4,821
Finance and interest costs	1,527	26	1,478	18	5
Other expenses	40,896	1,499	22,251	15,154	1,992
<b>TOTAL COST OF SERVICES</b>	<b>626,098</b>	<b>27,001</b>	<b>488,476</b>	<b>77,828</b>	<b>32,793</b>
<b>Income</b>					
Sale of goods and services	95,060	3,717	32,486	40,490	18,367
Regulatory fees and fines	22,455	3,032	190	19,233	-
Grants and subsidies	17,821	1,268	16,553	-	-
Other revenue	23,525	1,824	15,184	5,433	1,084
<b>Total Income</b>	<b>158,861</b>	<b>9,841</b>	<b>64,413</b>	<b>65,156</b>	<b>19,451</b>
<b>NET COST OF SERVICES</b>	<b>467,237</b>	<b>17,160</b>	<b>424,063</b>	<b>12,672</b>	<b>13,342</b>
<b>INCOME FROM GOVERNMENT</b>					
Service appropriations	391,237	16,841	351,821	8,887	13,688
Resources received free of charge	2,528	20	1,493	1,000	15
Major Treasurer's Special Purpose Account(s)					
Asset Maintenance Fund	15,823	-	1,478	14,345	-
Royalties for Regions Fund					
Regional Community Services Fund	43,067	-	43,067	-	-
Other appropriations	-	-	-	-	-
Other revenues	27,531	-	27,400	131	-
<b>TOTAL INCOME FROM GOVERNMENT</b>	<b>480,186</b>	<b>16,861</b>	<b>425,259</b>	<b>24,363</b>	<b>13,703</b>
<b>SURPLUS/(DEFICIENCY) FOR THE PERIOD</b>	<b>12,949</b>	<b>(299)</b>	<b>1,196</b>	<b>11,691</b>	<b>361</b>

**STATEMENT OF FINANCIAL POSITION 2024-25**

	<b>INTEGRATED DBCA \$'000</b>	<b>CONSOL \$'000</b>	<b>BGPA \$'000</b>	<b>DEPARTMENT ITSELF \$'000</b>	<b>RIA \$'000</b>	<b>ZPA \$'000</b>
<b>CURRENT ASSETS</b>						
Cash assets	44,336	-	4,453	9,841	13,463	16,579
Restricted cash	63,018	-	1,128	61,369	396	125
Holding Account receivables	13,320	-	1,000	11,300	-	1,020
Receivables	20,673	-	517	11,522	7,575	1,059
Other	8,671	-	1,067	6,435	601	568
Assets held for sale	16	-	-	16	-	-
<b>Total current assets</b>	<b>150,034</b>	<b>-</b>	<b>8,165</b>	<b>100,483</b>	<b>22,035</b>	<b>19,351</b>
<b>NON-CURRENT ASSETS</b>						
Holding Account receivables	361,075	-	10,818	326,075	-	24,182
Property, plant and equipment	4,429,442	-	53,638	3,820,206	460,908	94,690
Receivables	558	-	-	-	103	455
Intangibles	1,270	-	18	-	1,252	-
Restricted cash	5,318	-	334	4,284	-	700
Other	100	-	-	100	-	-
<b>Total non-current assets</b>	<b>4,797,763</b>	<b>-</b>	<b>64,808</b>	<b>4,150,665</b>	<b>462,263</b>	<b>120,027</b>
<b>TOTAL ASSETS</b>	<b>4,947,797</b>	<b>-</b>	<b>72,973</b>	<b>4,251,148</b>	<b>484,298</b>	<b>139,378</b>
<b>CURRENT LIABILITIES</b>						
Employee provisions	54,303	-	2,455	46,313	2,597	2,938
Payables	19,916	-	83	11,878	7,654	301
Borrowings and leases	7,557	-	116	7,355	55	31
Other	29,172	-	2,006	18,223	7,093	1,850
<b>Total current liabilities</b>	<b>110,948</b>	<b>-</b>	<b>4,660</b>	<b>83,769</b>	<b>17,399</b>	<b>5,120</b>
<b>NON-CURRENT LIABILITIES</b>						
Employee provisions	10,244	-	402	8,085	837	920
Borrowings and leases	10,842	-	217	10,462	84	79
Other	33,287	-	-	29,860	2,792	635
<b>Total non-current liabilities</b>	<b>54,373</b>	<b>-</b>	<b>619</b>	<b>48,407</b>	<b>3,713</b>	<b>1,634</b>
<b>TOTAL LIABILITIES</b>	<b>165,321</b>	<b>-</b>	<b>5,279</b>	<b>132,176</b>	<b>21,112</b>	<b>6,754</b>
<b>EQUITY</b>						
Contributed equity	3,679,770	(125)	32,482	3,412,620	149,964	84,829
Accumulated surplus/(deficit)	170,580	333	8,303	82,190	49,815	29,939
Reserves	932,126	(208)*	26,909	624,162	263,407	17,856
<b>Total equity</b>	<b>4,782,476</b>	<b>-</b>	<b>67,694</b>	<b>4,118,972</b>	<b>463,186</b>	<b>132,624</b>
<b>TOTAL LIABILITIES AND EQUITY</b>	<b>4,947,797</b>	<b>-</b>	<b>72,973</b>	<b>4,251,148</b>	<b>484,298</b>	<b>139,378</b>

**Note**

\*Losses on revaluation of land have been recorded by the Department Itself in the 2018-19 and 2019-20 periods. A gain on revaluation was recognised in 2020-21 and 2021-22. Land reserves recorded by the other entities in the DBCA group offset the loss in 2018-19 and part of the loss in 2019-20.

**STATEMENT OF CASHFLOWS 2024-25**

	<b>INTEGRATED DBCA \$'000</b>	<b>BGPA \$'000</b>	<b>DEPARTMENT ITSELF \$'000</b>	<b>RIA \$'000</b>	<b>ZPA \$'000</b>
<b>CASHFLOWS FROM GOVERNMENT</b>					
Service appropriations	349,486	15,268	316,464	8,887	8,867
Capital appropriation	150,098	96	92,807	41,185	16,010
Administered equity contribution	12,562	-	250	12,312	-
Holding Account drawdowns	13,320	1,000	11,300	-	1,020
Major Treasurer's Special Purpose Account(s)					
Asset Maintenance Fund	15,823	-	1,478	14,345	-
Climate Action Fund	2,991	-	2,991	-	-
Royalties for Regions Fund					
Regional Community Services Fund	43,067	-	43,067	-	-
Regional Infrastructure and Headworks Fund	21,454	-	21,454	-	-
Other	27,580	-	27,400	130	50
<b>Net cash provided by Government</b>	<b>636,381</b>	<b>16,364</b>	<b>517,211</b>	<b>76,859</b>	<b>25,947</b>
<b>CASHFLOWS FROM OPERATING ACTIVITIES</b>					
<b>Payments</b>					
Employee benefits	(305,272)	(13,897)	(254,222)	(19,389)	(17,764)
Grants and subsidies	(58,625)	-	(58,225)	-	(400)
Supplies and services	(146,283)	(10,049)	(92,367)	(36,663)	(7,204)
Accommodation	(6,216)	(625)	(3,355)	(1,756)	(480)
GST payments	(22,423)	(1,020)	(13,322)	(6,025)	(2,056)
Finance and interest costs	(1,527)	(26)	(1,478)	(18)	(5)
Other payments	(59,914)	(1,662)	(41,712)	(14,473)	(2,067)
<b>Receipts</b>					
Regulatory fees and fines	22,455	3,032	190	19,233	-
Grants and subsidies	19,370	2,050	17,320	-	-
Sale of goods and services	96,759	3,717	32,486	42,133	18,423
GST receipts	22,426	1,018	13,327	6,025	2,056
Other receipts	23,655	1,836	15,184	5,608	1,027
<b>Net cash from operating activities</b>	<b>(415,595)</b>	<b>(15,626)</b>	<b>(386,174)</b>	<b>(5,325)</b>	<b>(8,470)</b>
<b>CASHFLOWS FROM INVESTING ACTIVITIES</b>					
Purchase of non-current assets	(224,344)	(1,000)	(127,735)	(77,631)	(17,978)
Proceeds from sale of non-current assets	559	59	500	-	-
<b>Net cash from investing activities</b>	<b>(223,785)</b>	<b>(941)</b>	<b>(127,235)</b>	<b>(77,631)</b>	<b>(17,978)</b>
<b>CASHFLOWS FROM FINANCING ACTIVITIES</b>					
Repayment of borrowings and leases	(6,104)	(96)	(5,924)	(64)	(20)
Other payments	(162)	-	-	(162)	-
<b>Net cash from financing activities</b>	<b>(6,266)</b>	<b>(96)</b>	<b>(5,924)</b>	<b>(226)</b>	<b>(20)</b>
<b>NET INCREASE/(DECREASE) IN CASH HELD</b>	<b>(9,265)</b>	<b>(299)</b>	<b>(2,122)</b>	<b>(6,323)</b>	<b>(521)</b>
Cash assets at the beginning of the reporting period	121,937	6,214	77,616	20,182	17,925
<b>Cash assets at the end of the reporting period</b>	<b>112,672</b>	<b>5,915</b>	<b>75,494</b>	<b>13,859</b>	<b>17,404</b>

<b>FTE Count</b>	<b>2022-23 Actual</b>	<b>2023-24 Budget</b>	<b>2023-24 Est. Actual</b>	<b>2024-25 Budget</b>
Department Itself	1,673	1,811	1,845	1,987
Botanic Gardens and Parks Authority	102	104	112	112
Rottnest Island Authority	141	124	137	137
Zoological Parks Authority	156	160	165	165
Integrated DBCA	2,072	2,199	2,259	2,401

<b>Outcomes and Key Effectiveness Indicators 2024-25</b>	<b>DBCA</b>	<b>Department Itself</b>	<b>BGPA</b>	<b>RIA</b>	<b>ZPA</b>
<b>Outcome: Community enjoyment, appreciation and understanding of attractions under the Department's care:</b>					
Average level of visitor satisfaction at:					
Kings Park and Bold Park	90%		90%		
Rottnest Island	90%			90%	
Perth Zoo	85%				85%
Swan and Canning Riverpark	85%	85%			
National parks and other lands and waters	91%	91%			
<b>Outcome: Plants and animals, and the landscapes they occupy, are conserved through evidence-based conservation actions:</b>					
Proportion of critically endangered and endangered species and ecological communities that have a recovery plan	70%	70%			
Area of land baited for introduced predators	3,861,612 ha	3,861,612 ha			
<b>Outcome: Sustainable use of forest resources:</b>					
Cumulative removal of jarrah and karri sawlogs by approved harvesting operations compared to limits in the Forest Management Plan	n/a	n/a			
<b>Outcome: Lands under the Department's care are managed to protect communities, visitors and built and natural assets from bushfire damage and planned fire is used to achieve other land, forest and wildlife management objectives:</b>					
Proportion of planned Priority 1 prescribed burns achieved	55%	55%			
Proportion of South West bushfires contained to less than two hectares	75%	75%			

<b>Services and Key Efficiency Indicators 2024-25</b>	<b>DBCA</b>	<b>Department Itself</b>	<b>BGPA</b>	<b>RIA</b>	<b>ZPA</b>
1. Visitor Services and Public Programs Provided at Kings Park and Bold Park Average Cost per Visitor at Kings Park and Bold Park	\$2.56		\$2.56		
2. Visitor Services and Public Programs Provided at Rottnest Island Average Cost per Visitor at Rottnest Island	\$91.96			\$91.96	
3. Visitor Services and Public Programs Provided at Perth Zoo Average Cost per Visitor at Perth Zoo	\$39.35				\$39.35
4. Visitor Services and Public Programs Provided in the Swan and Canning Riverpark Average Cost per Hectare in the Swan and Canning Riverpark	\$3,016.12	\$3,016.12			
5. Visitor Services and Public Programs Provided in National Parks and Other Lands and Waters Average Cost per Hectare in National Parks and Other Lands and Waters	\$6.12	\$6.12			
6. Conserving Habitats, Species and Ecological Communities Average Cost per Hectare of Wildlife Habitat	\$2.48	\$2.08	\$12,437.00	\$752.78	
7. Research and Conservation Partnerships Average Cost per Hectare of Wildlife Habitat	\$0.74	\$0.59	\$3,214.71		
8. Implementation of the Forest Management Plan Average Cost per Hectare of Forest	\$14.50	\$14.50			
9. Prescribed Burning and Fire Management Average Cost per Hectare Burnt	\$15.89	\$15.89			
10. Bushfire Suppression Average Cost per Hectare Burnt	\$18.01	\$18.01			

**FINANCIAL AND FTE CONTRIBUTIONS BY THE ZPA, RIA, BGPA AND DBCA TO EACH SERVICES IN THE 2024-25 BUDGET STATEMENTS**

**TOTAL COST OF SERVICE 2024-25**

<b>Service</b>	<b>DBCA \$'000</b>	<b>Department Itself \$'000</b>	<b>BGPA \$'000</b>	<b>RIA \$'000</b>	<b>ZPA \$'000</b>
1. Visitor Services and Public Programs Provided at Kings Park and Bold Park	\$13,807		\$13,807		
2. Visitor Services and Public Programs Provided at Rottnest Island	\$73,568			\$73,568	
3. Visitor Services and Public Programs Provided at Perth Zoo	\$30,104				\$30,104
4. Visitor Services and Public Programs Provided in the Swan and Canning Riverpark	\$22,084	\$22,084			
5. Visitor Services and Public Programs Provided in National Parks and Other Lands and Waters	\$224,504	\$224,504			
6. Conserving habitats, species and ecological communities	\$91,039	\$76,295	\$10,484	\$4,260	
7. Research and conservation partnerships	\$27,117	\$21,718	\$2,710		\$2,689
8. Implementation of the Forest Management Plan	\$35,296	\$35,296			
9. Prescribed Burning and Fire Management	\$63,549	\$63,549			
10. Bushfire Suppression	\$45,030	\$45,030			
<b>TOTAL</b>	<b>\$626,098</b>	<b>\$488,476</b>	<b>\$27,001</b>	<b>\$77,828</b>	<b>\$32,793</b>

**FTEs 2024-25**

<b>Service</b>	<b>DBCA</b>	<b>Department Itself *</b>	<b>BGPA</b>	<b>RIA</b>	<b>ZPA</b>
1. Visitor Services and Public Programs Provided at Kings Park and Bold Park	50		50		
2. Visitor Services and Public Programs Provided at Rottnest Island	126			126	
3. Visitor Services and Public Programs Provided at Perth Zoo	156				156
4. Visitor Services and Public Programs Provided in the Swan and Canning Riverpark	66	66			
5. Visitor Services and Public Programs Provided in National Parks and Other Lands and Waters	773	773			
6. Conserving habitats, species and ecological communities	521	448	62	11	
7. Research and conservation partnerships	110	101			9
8. Implementation of the Forest Management Plan	186	186			
9. Prescribed Burning and Fire Management	293	293			
10. Bushfire Suppression	120	120			
<b>TOTAL</b>	<b>2,401</b>	<b>1,987</b>	<b>112</b>	<b>137</b>	<b>165</b>

\* Note: Allocation of FTEs to services is based on the estimated cost of payroll expenditure to be incurred against individual services.